



MANAGING A MOVING EVENT

Using an All-Hazards Incident Management Team

~ USA Pro Cycling Challenge ~

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Introductions

Major Steve Garcia

Colorado State Patrol
Director, CSP Academy
USAPC Incident Commander

Dwight Henninger

Chief, Vail Police Department
USAPC Deputy
Incident Commander

Vickie Lytle, Jefferson Co IMT3

NWCG Liaison Officer
All-Hazards PSC3(t)
USAPC Liaison Officer /
Planning Section Chief

Presentation background – Learning Objectives

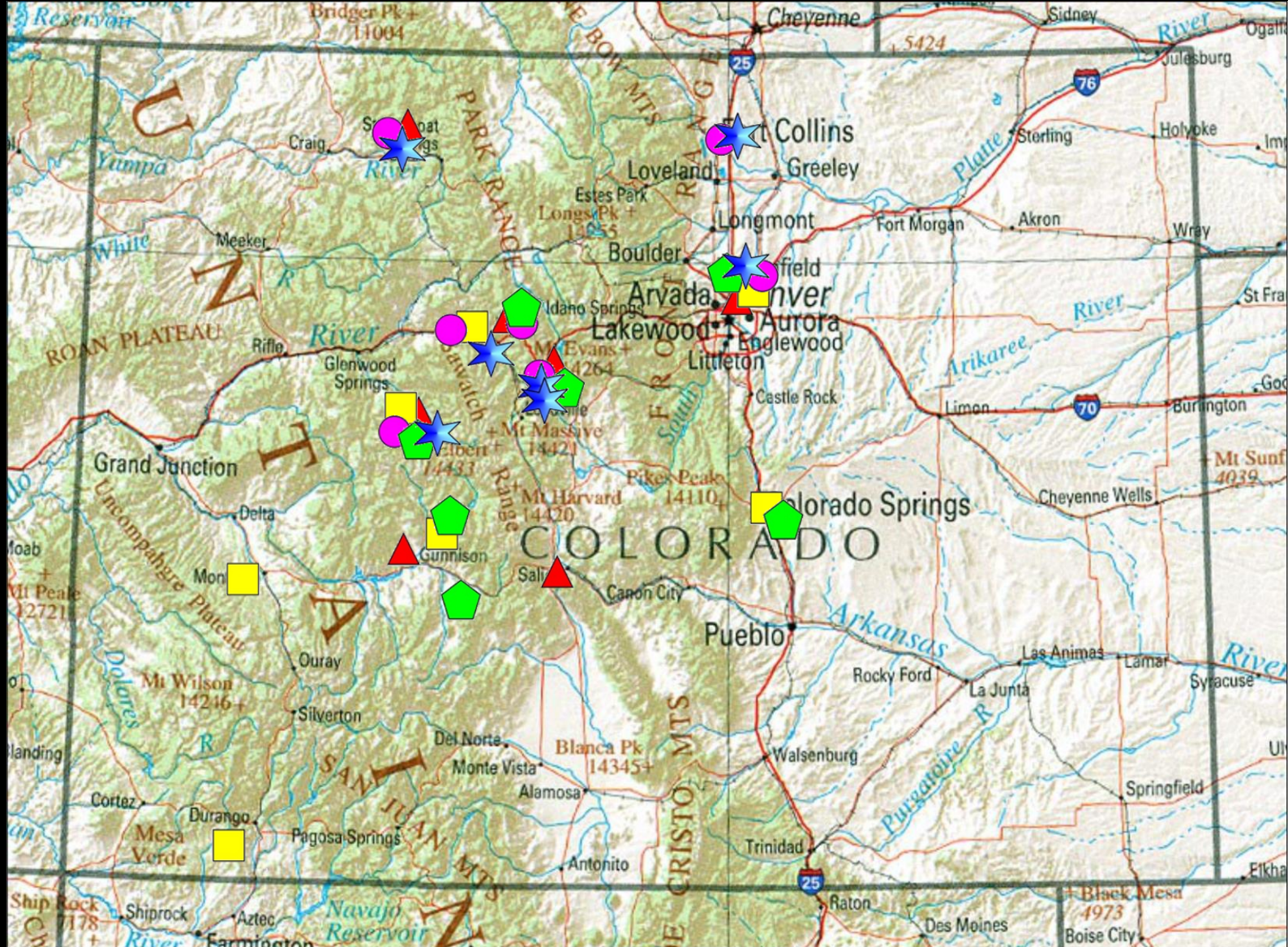
➤ *Questions were sent to a variety of people, including CSP, Regional Field Managers, CDOT, USFS.*

- 1) Evaluate how the flexibility of ICS allows for its use in this type of event, or facilitates the management of this event.
- 2) Why did the CSP choose to use an IMT? How was it created?
 - What roles needed to be filled by non-CSP personnel and why?
 - How were the IMT members selected? What qualities and skills were needed?
- 3) What obstacles have been overcome, and what obstacles continue to be a perpetual challenge, in this type of event and this unique IMT?
- 4) Highlight primary lessons learned over this five-year sequence.

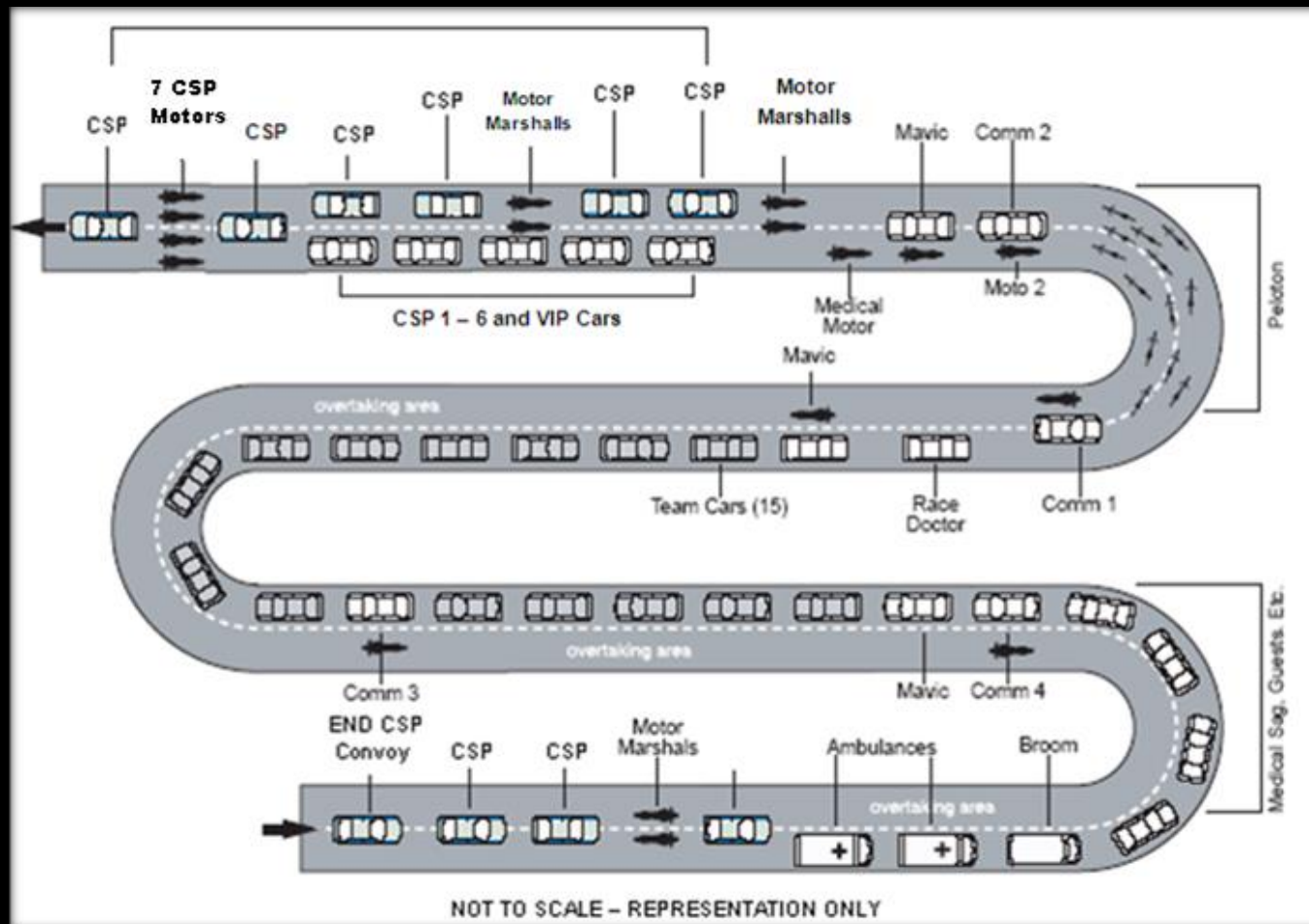
USA Pro Cycling Challenge



USA Pro Cycling Challenge 2011 - 2015






CSP Responsibilities » Race Caravan



CSP Responsibilities

Operational Premise

-  **This is an internationally sanctioned bicycle race and route security is vital; race participants come from around the world.**
-  **This is NOT a rules of the road event.**
-  **Cyclists will expect a completely sanitized route and will be allowed to operate upon the entire roadway right-of-way.**

Why We Are Here



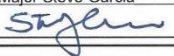
Learning Objectives

“It’s not easy, but it can be done!”

- 1) How did the flexibility of ICS facilitate the management of this event?
 - Moving event, with an IMT moving with it
 - ❖ CSP IMT moved to Finish location each day
 - Multiple Incident Command Posts (primary & secondary)
 - Local IMTs operating at local command posts, in addition to the CSP IMT
 - ❖ Local IAPs developed for inclusion in Overall IAP

CSP Responsibilities

Operational Premise

1. Incident Name USA Pro Challenge 2015	2. Operational Period (Date/Time) August 17 to August 23, 2015 0700 to 1700 hours each day	INCIDENT OBJECTIVES ICS 202
3. Objective(s)		
<p>1) Provide for public safety by the use of the Risk Management Analysis, ICS Form 215A. Public safety, including spectators, race participants and the general public will be provided by a coordinated effort between the Colorado State Patrol and all involved agencies.</p> <p>2) Plan for efficient movement of the race through the State of Colorado.</p> <p>3) Manage the race(s) to minimize the impact to the public while facilitating performance of essential operations.</p> <p>4) Provide continual communications between Race Command and local authorities.</p> <p>5) In the event of a local emergency, coordinate with local agencies to expedite access to required destinations. Protection of life and property are priorities and will be facilitated as quickly and safely as possible.</p> <p>6) Given a more complex incident, upon request, coordinate with an appropriate Unified Commander, or multi-agency coordination entity, to support the agencies having jurisdiction in management of the incident.</p> <p>7) In the event of a high visibility incident, coordinate between policy makers and public information officers at all involved levels of government to ensure a common operating picture and unified public messaging.</p>		
4. Operational Period Command Emphasis (Safety Message, Priorities, Key Decisions/Directions)		
<p>➤ Review Communications Plan(s) (ICS Form 205) and Health & Safety Message (ICS Form 208) each day.</p> <p>➤ Maintain vigilant situation awareness and follow proper reporting protocol.</p> <p>➤ Maintain awareness of jurisdictional authorities and the scope of your position(s); communicate with partner agencies in situations with overlapping jurisdictions.</p> <p>➤ Be aware of large amounts of pedestrian traffic and crowds of spectators.</p>		
Approved Site Safety Plan Located at: <i>not applicable</i>		
5. Prepared by: (Planning Section Chief) Vickie Lytle, PSC3(t)	Date/Time August 12, 2015 / 1600	
6. Approved by Incident Commander:	Date/Time	
Print Name: Major Steve Garcia	August 12, 2015 / 1600	
Signature:  #3042		

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- 6) Given a more complex incident, upon request, coordinate with an appropriate Unified Commander, or multi-agency coordination entity, to support the agencies having jurisdiction in management of the incident.
- 7) In the event of a high visibility incident, coordinate between policy makers and public information officers at all involved levels of government to ensure a common operating picture and unified public messaging.

Learning Objectives

- 2) Why did the Colorado State Patrol use an All-Hazards Incident Management Team for this event?



Can't we just do this
on our own??



Local Considerations

Start Cities

- Travelling Race Festival
- Closures and Detours
- Neutral Start, allows for incident response, race starts at zero K
- Spectator Control



Local Considerations

Start Cities



Local Considerations

Pass-through Cities



- Closures and Detours
- Sprint Lines
- Spectator Control

Local Considerations

Finish Cities

- Travelling Race Festival
- Closures and Detours
- Spectator Control
- Daily Incident Command Post located in each Finish City



Learning Objectives

☞ Think about the possibilities.....



Learning Objectives

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2) Why did the CSP choose to use an IMT?

How was it created?

- What roles needed to be filled by non-CSP personnel and why?
- How were the IMT members selected? What qualities and skills were needed?

Learning Objectives

✓ We are going to need HELP and COLLABORATION
= BUY-IN from other agencies.

➤ By using an All-Hazards Incident Management Team

AHIMT

Building a multiagency All-Hazards Incident Management Team



Unified Incident Command

- USAPCC Unified Incident Command is designed to ensure safe and professional racing during other critical incidents
- Personnel from CSP and Regional IMTs
- ***Not designed to supplant local incident command structure, but to integrate with the local structure.***

CDOT Roles and Responsibilities

- ◉ Coordinate with CSP and locals to identify closures and detours
- ◉ Staffing for long term closures
- ◉ Roadway Safety (make sure the road is open)
- ◉ COTRIP-Traveler information, closures and delays per stage, signing coordination statewide, etc.
- ◉ Public Information officer to field questions and complaints
- ◉ Camping guidelines and notice with U.S. Forest Service, CSP and others

More unexpected developments.....

- ❑ April 2013 Boston Bombing occurred during the annual Boston Marathon race = CIAC became involved in USAPC.
- ❑ Field intelligence became higher priority.
- ❑ C.E.L.L. training for public safety personnel, and for volunteers.



Learning Objectives

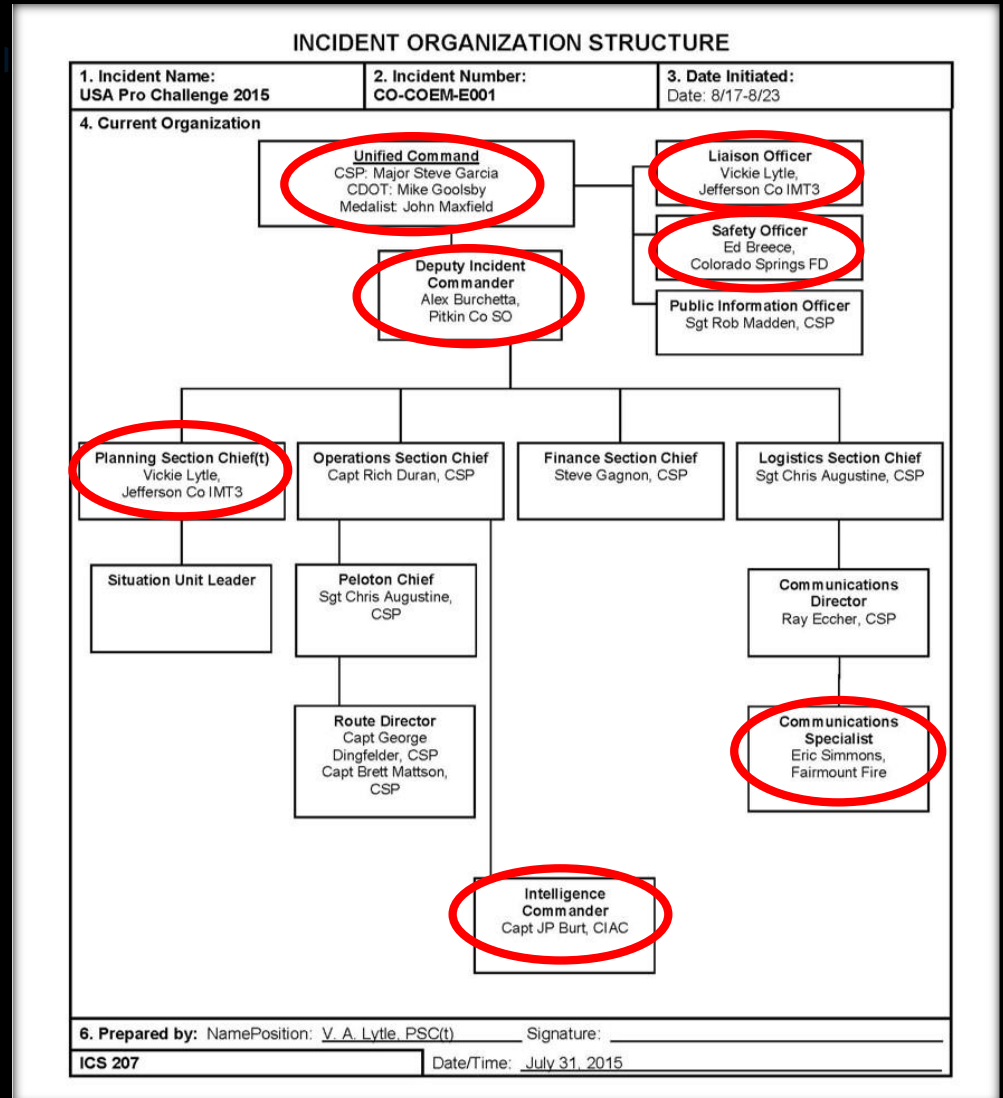
AHIMT

- Communications – multiple agencies & variety of comm plans; mountainous areas...
- Liaison – interface with local agencies
- Planning Section Chief – combine multiple local IAPs into overall IAP
- Deputy IC – LE



CSP Responsibilities

Operational responsibilities required a broad spectrum of expertise



CSP Responsibilities



Building a multiagency All-Hazards Incident Management Team



Learning Objectives

AHIMT

- Liaison – interface with local agencies and Emergency Managers
- Planning Section Chief – combine multiple local IAPs into overall IAP



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Learning Objectives

- ✓ Learning and embracing ICS – took time and experience to comprehend value.
- ✓ Political challenges = **BUY-IN** from other agencies, especially areas that do not receive direct economic benefit.
- Using non-CSP IMT members helped to mitigate those issues.

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- 4) ***Highlight primary lessons learned over this five-year sequence.***

Lessons Learned

- ✓ Developed a deeper understanding of ICS and its flexibility and value –
ICS is now used by CSP for large events.
- ✓ Keep working to find the right people for the job, within and outside CSP.
- ✓ Working collaboratively with partner agencies is crucial; those partnerships/relationships will assist working together on future incidents/events.

Lessons Learned

- ★ Develop relationships with local agencies.
- ★ Establish clear objectives & communicate to locals to facilitate understanding and cooperation.
- ★ Incorporate local planning processes into overall IAP so there is a clear understanding of mutual expectations and resources.



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