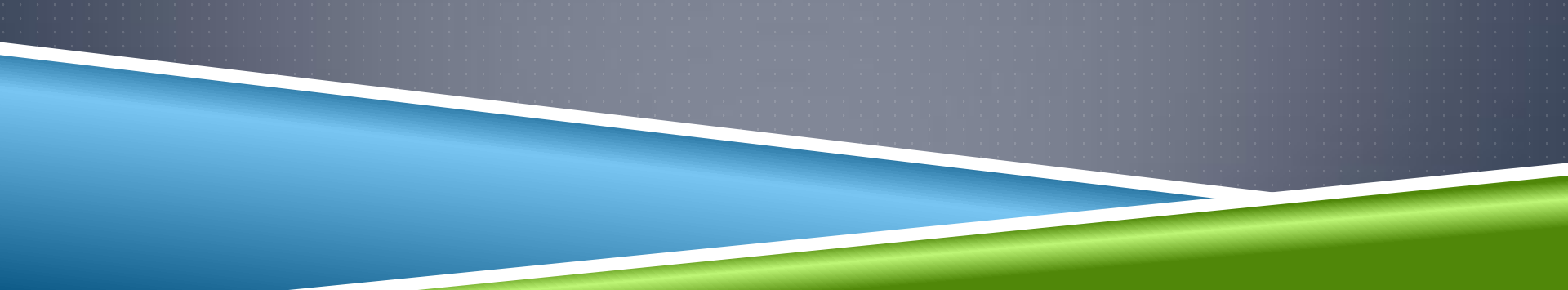


THE GOOD, THE BAD, THE GREAT

IMT & EOC Coordination on the September 2013 Floods

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BOULDER EOC

- ▶ Situational Awareness
- ▶ Resource Mobilization
- ▶ Coordination & Partnerships
- ▶ Forge & Implement Dynamic Solutions
- ▶ Policy Group Management



WHY IT MATTERED

- ▶ 1102 People Evacuated by Air
- ▶ 558 Animals Evacuated by Air
- ▶ 707 People Evacuated by Road
- ▶ Only Four Deaths



RELATIONSHIPS, CONFLICTS & FAILURES



IMTS & EOCs: COMMONALITIES

- ▶ Results
- ▶ Mutual SA & Info Support
- ▶ Restore order in chaos.
- ▶ Uniquely trained.
- ▶ Problem solving oriented.



IMTS & EOCs: DIFFERENCES

- ▶ Command & Control versus Coordination & Support.
- ▶ Scope: incident footprint versus the whole community.
- ▶ Authorities: single line versus multiple authorities.
- ▶ 12-hour versus undefined operational periods.
 - ▶ Planning Cycle.
 - ▶ Staff Transitions.
 - ▶ Briefings.
 - ▶ Media.
- ▶ Dynamic versus static IAPs.
- ▶ Style of Management.
- ▶ Skill sets and training.



IMTS & EOCs: COMPLEMENTATION

IMTs

- ▶ Command & Control
- ▶ Primary Objective: Life Safety
- ▶ Needs Additional Resources
- ▶ Needs Additional Coordination
- ▶ Manages the Incident

EOCs

- ▶ Support & Coordinate
- ▶ Primary Objective: Unmet Needs
- ▶ Fills Resource Requests
- ▶ Coordinates with MAC or Policy Groups
- ▶ Manages the Coordination of the Event Surrounding the Incident

DELEGATION VS. DECLARATION



DELEGATION VS. DECLARATION

Delegations

- ▶ Wildfire Model.
- ▶ Well practiced in Colorado.
- ▶ Delegate authority.
 - ▶ Can specify which authorities are delegated and which are maintained.
- ▶ Local to Sheriff to State (EFF) to Federal (FMAG).

Declarations

- ▶ All-Hazards Model.
- ▶ Every special district (including fire districts) is responsible for declaring their own disaster in order to access funds.
- ▶ Everyone maintains their authority (and responsibility to pay).
 - ▶ Flood: Boulder EOC authorized resource orders because the County and State were paying.
- ▶ Local to County to State to Federal (Stafford Act, "Major Disaster" w/potential IA and PA)

DELEGATION VS. DECLARATION

Delegations

- ▶ Funding: Upfront cost-share agreement, usually costing the local jurisdiction nothing or very little.
- ▶ Under EFF or FMAG, the State of Feds can hire contractors (such as volunteer firefighters) to prevent the emergency from escalating.

Declarations

- ▶ Funding: 75% reimbursement of eligible expenses come weeks, months or years later.
 - ▶ Payment of staff is equal to that paid prior to the disaster.
 - ▶ Response: \$3.2m, Reimbursable: \$1.6m.
- ▶ Utilizes an Emergency Operations Plan (EOP) and annexes.
 - ▶ Must be followed to be eligible for reimbursement.

FLOOD EXPERIENCE: COMMAND VS. SUPPORT

- ▶ Jurisdictions maintained authority
- ▶ FPDs became branches or divisions
- ▶ Mission clarity



SOLUTIONS: COMMAND VS. SUPPORT



► Delegation:

- Mission definition
- Pre-script
- Education for all-hazards
- Conflict resolution process
- EOP + Annexes

► Transition:

- Roles and responsibilities
- Unique capabilities
- Relationship and communication

FLOOD EXPERIENCE: AUTHORITY TO ORDER

- ▶ All-Hazards Declaration: authority and payment
- ▶ County and State Cost Share
- ▶ IMT subject to agreement - Preorder
- ▶ Interagency Dispatch



SOLUTIONS: AUTHORITY TO ORDER



- ▶ Nuances in transition meeting
- ▶ Resource Mobilization Standards
 - ▶ Developing statewide curriculum
- ▶ More informed all-hazards IMT response
- ▶ Ductile: able to undergo change of form without breaking.

FLOOD EXPERIENCE: ALL-HAZARDS COMPLEXITY

- ▶ Footprint - shower units, catering, office trailers.
- ▶ Hundreds of special districts: water districts, ditch companies, school districts, 22 fire protection districts, multiple cities and townships.
- ▶ Financial impacts

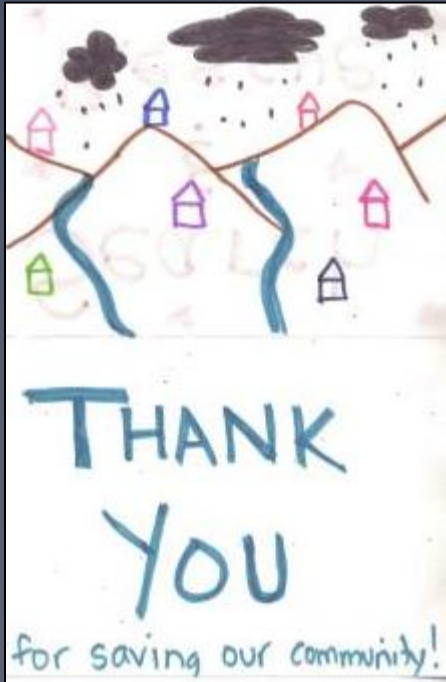


SOLUTIONS: ALL-HAZARDS COMPLEXITY



- ▶ Scoping: duration and pre-order
- ▶ Understanding the geo-political environment
 - ▶ IMT status and mobilization board in WebEOC
- ▶ Developed Field 213RR for pre-IMT deployment
- ▶ Creative collaboration - Fuel pump security

FLOOD EXPERIENCE: THE GREAT



- ▶ Got the job done!
- ▶ Sheriff's confidence and trust in our IMT3.
- ▶ Learned the all-hazards environment.
- ▶ Honest desire to improve teams statewide based on learning from this all-hazards incident.

“Peace cannot be kept by force. It can only be achieved by understanding.”

—Albert Einstein

QUESTIONS?



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